

SDLF



SPECIAL DISTRICT  
LEADERSHIP FOUNDATION

March 15, 2022

Clemens Heldmaier  
Montara Water and Sanitary District  
PO Box 370131  
Montara, CA 94037

RE: District Transparency Certificate of Excellence Approval

Dear Clemens Heldmaier;  
Congratulations! The Montara Water and Sanitary District has successfully completed the District Transparency Certificate of Excellence program through the Special District Leadership Foundation (SDLF).

On behalf of the SDLF Board of Directors, I would like to congratulate your district on achieving this important certificate. By completing the District Transparency Certificate of Excellence Program, the Montara Water and Sanitary District has proven its dedication to being fully transparent as well as open and accessible to the public and other stakeholders.

Congratulations and thank you for your dedication to excellence in local government.

Most sincerely,

Sandy Seifert Raffelson  
SDLF Board President